

Date: 18th November, 2024

The General Manager, Listing Department BSE Limited Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai 400 001	The Vice-President, Listing Department National Stock Exchange of India Limited "Exchange Plaza", Bandra – Kurla Complex, Bandra (E), Mumbai – 400 051
Scrip Code: 533160	Scrip Symbol : DBREALTY
Fax No.: 022 – 2272 3121/ 2039	Fax No.: 022 – 26598237/38

Dear Sir/Madam,

**Sub: Corporate Presentation** 

Please find attached Corporate Presentation by Valor Estate Limited (formerly known as D B Realty Limited). This presentation is also being uploaded on the Company's website – www.dbrealty.co.in.

Kindly take the same on your record.

Thanking You,

Yours faithfully,

For Valor Estate Limited (Formerly known as D B Realty Limited)

Shahid Balwa
Vice Chairman and Managing Director
DIN: 00016839

Encl: As above

#### VALOR ESTATE LIMITED

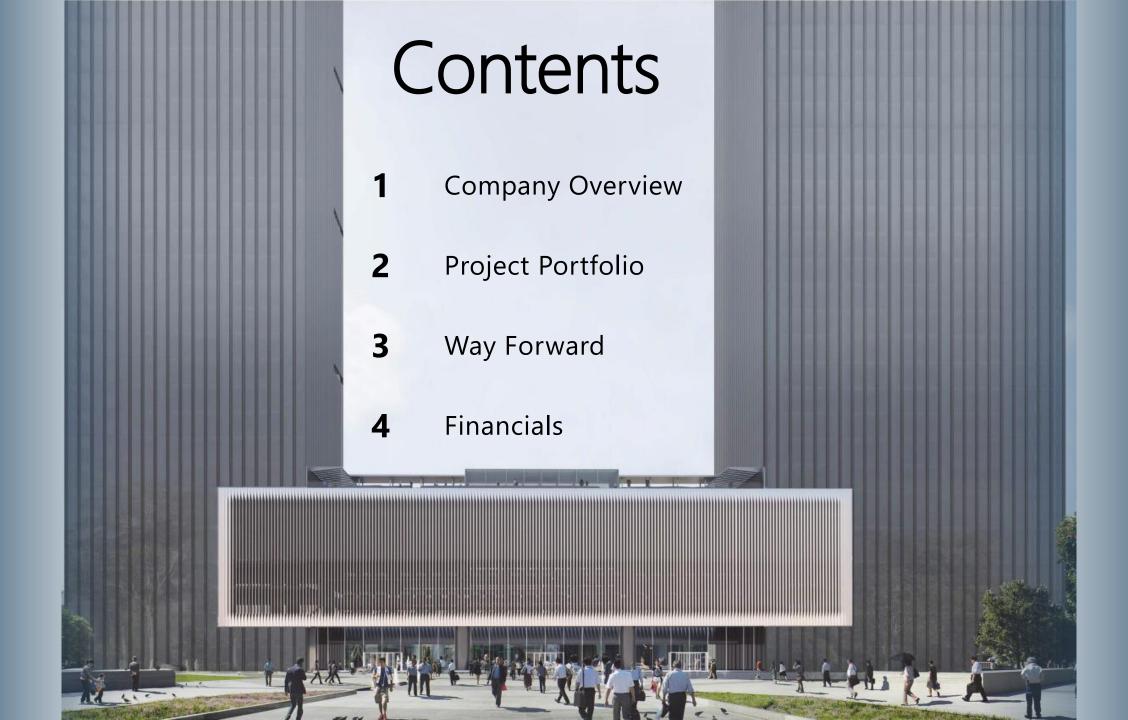
(Formerly known as D B Realty Limited)



## Forward looking statements

This presentation and discussion may include predictions, estimates, or other information that might be considered forward-looking. While these forward-looking statements represent our current judgment on the future, they are subject to risks and uncertainties that could cause actual results to differ materially, some of which may be beyond management's control. No assurance is given about future events or the actual results, which may differ materially from those projected herein. You are cautioned not to place undue reliance on these forward-looking statements, which reflect our opinions only as of the date of this presentation. Please remember that we are not obligating ourselves to revise or publicly release the results of any revision to these forward-looking statements considering new information or future events. We will attempt to present some important factors relating to our business that, we presently believe, may affect our predictions. You should also review our most recent annual reports, disclosures, and regulatory filings for a more complete discussion of these factors and other risks. This presentation does not constitute an offer to sell or a solicitation of an offer to buy or sell Valor Estate Ltd. stock and in no event shall the company be held responsible or liable for any damages or lost opportunities resulting from the use of this material or any guidance or any other statements given by the management.







# Valor Estate Ltd (VEL) – Key Highlights



# MMR focussed Real Estate company with diversified revenue streams

Established presence in prime locations spanning commercial, hospitality & residential sectors.



## Extensive Owned Land Bank

Expertise in identifying potential growth zones with one of the largest ~owned and developable land banks in MMR.



## Building Legacies: Expertise & Efficiency in real estate

VEL founded in 2007, anchored by promoters multi decade experience & a seasoned team.



### Niche expertise in Land Aggregating

Specializes in land aggregation & identifying development opportunities.



## Integrated Project Excellence

End-to-end project management prowess, from land acquisition to completion, with strong in-house capabilities.



## Strategic Partnerships with established developers

Strategic partnerships with top developers through JV / JDA & redevelopment agreements.

## ~513 acres

Owned Land Bank

# INR 28,000+ cr

Revenue Potential in next 5 - 8 years

Ongoing, Upcoming & Forthcoming Residential Assets

# INR 1,790+ cr

**Expected Annuity Revenue Potential from FY30** 

**Commercial Assets** 

# 3,517 Keys\*

**Current + Potential Keys (Hospitality) by FY31** 

0.34

Debt-to-Equity as on 30<sup>th</sup> Sep 2024

# VEL's Expertise in Land Banking

#### Valor Estate's Focus

Strategic Land Aggregation & Collaborative Development

#### **CORE STRATEGY**

Expertise in Land Aggregation & Title Clarity

Prime Land Identification

Leveraging Brands & Expertise for Value Enhancement

Legal & Regulatory Navigation

Long-Term Strategic Holding

### **Synergistic Collaborations**

Partnering with reputable firms for proven execution, cost-efficiency & efficient project delivery.

### **Strategic Land Monetization**

Implementing a long-term strategy for enhancing and capitalizing on substantial land assets.

Own

JDA JV DM

Equity Participation

Revenue / Profit Share

Annuity Model

### **Strategic Land update**

#### Valor Estate's 100% Owned Prime Land

247 Acres

Prime land in Mira Road, Mumbai

INR 248 Cr p.a.

Land lease rental for next 5 years for setting up of casting yard for Coastal North Road project by BMC

## Strategic Location

Casting yard location instrumental in construction of Coastal North road which will reduce travel time from Nariman Point Bandra.



Integrated
Hi-tech township
development

- ☐ A 20-year development plan to unfold following the completion of Coastal North road.
- ☐ Total Development Potential of ~5 crore sq.ft.

## Strategic Development: Valor Estate's Methodology from Land to Landmark

Project Development Lifecycle

Potential Land Identification



Documentation & Due Diligence



Land Title Acquisition



Technical, Legal & Regulatory Navigation



Project
Planning &
Pre-Construction



Financing & Project Management



Pricing,
Marketing
& Sales



& Handover

Execution & Risk Management











Delegated by VEL to strategic partners, transferring execution tasks and risks for enhanced efficiency and risk mitigation.

Executed by VEL backed by its expertise in land aggregation and enduring partnerships

**Advantage VEL: Unlocking Real Estate Potential Through Strategic Benefits** 

### **Value Addition**

Securing titles, clearances, & registrations to increase land worth and utility.

### **Economies of Scale**

Reducing costs per unit and fostering cohesive community planning through larger tracts of land.

## Flexibility & Marketability

Tailoring development projects to market demands & enhancing bargaining power.

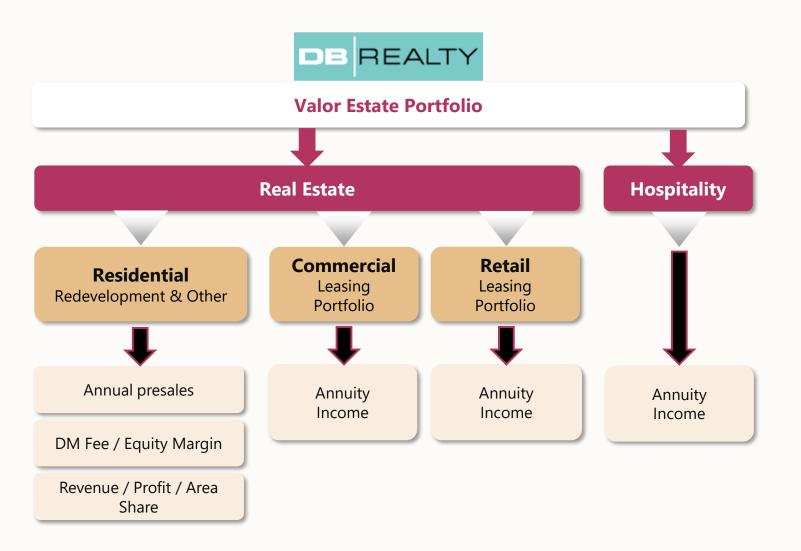
## **Risk Mitigation**

Acquiring strategic land tracts to cushion against market fluctuations & price escalations.

## **Future Financing**

Growing equity value of Land Asset Fund to raise funds for future projects.

## Diversified Portfolio & an Unique Revenue Model



Valor Estate's unique revenue model with diverse revenue streams across segments

Well diversified balanced portfolio

Diverse project mix addresses different societal needs, **buffering against demand fluctuations**.

Creating portfolio of **annuity assets** to enhance revenue stability amidst market cycles.

**Demerging hotel business** into a new listed entity, Advent Hotels International, to form two focused & independent companies with targeted strategies.

VEL's unique asset-light business model emphasizes land aggregation, engaging in strategic partnerships to optimize capital use and maximize returns.

#### Notes:

- > Revenue from projects undertaken by subsidiaries is included in the consolidated financial statements as part of total revenue.
- > Revenue from projects carried out using the DM Model is not consolidated; only the DM Fee contributes to the top line and profit before tax (PBT).
- > Revenue from projects completed via joint ventures or associates is not included in consolidated revenue; only the share of profit contributes to the profit after tax (PAT).

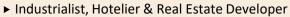
## Leading with excellence



**Vinod Kumar Goenka** 

**Chairman & Managing Director** 

35+ years experience



- ► Chief Architect behind diverse spectrum of JVs & partnerships
- ► 20+ msf of real estate development incl key projects like: Gokuldham & Yashodham Goregaon, Vasant Vihar Thane, Mahavir Nagar Kandivali & Shristi in Mira Road.



**Shahid Balwa** 

**Vice Chairman & Managing Director** 

20+ years experience

- Industrialist, Hotelier & Real Estate Developer
- ► Hails from a family with a ~century long history in hospitality sector.
- ➤ Revitalise Valor Estate through strategic land & project acquisitions, JVs & partnerships, fund raise and focussed strategic execution.



**Nabil Patel** 

**Director - Sales and Marketing** 

20+ years experience

- ▶ Under his leadership, Valor Estate has clocked sales worth Rs. 7,000 crores.
- ► Received 'Design Ace' award by Economic Times ACETECH, 'GroheHurun Real Estate Industry Achievement', 'Marketer of the Year'.



**Maryam Khan** 

Independent Director

15+ years experience

- ► B.A. & LLB from Chaudhary Charan Singh University, Meerut, UP
- Expertise spans across business strategy, and corporate affairs.



**Mahesh Gandhi** 

**Independent Director** 

40+ years experience

- ► Masters in Finance JBIMS, Masters in Intl
   Law & Tax Practice from University of
   Gujarat and a Diploma in Journalism.
- Previous stints include GIC of India, UTI, Jardine Fleming.



Rajeev RA

**Independent Director** 

34+ years experience

- ► IAS (Retd.) 1987 batch officer, Maharashtra cadre, Former Additional Chief Secretary & Former MMRDA Commissioner (Maharashtra Govt)
- ➤ Decades of senior governmental experience in urban development & renewal, environmental policy, government finances.



**Rahul Pandit** 

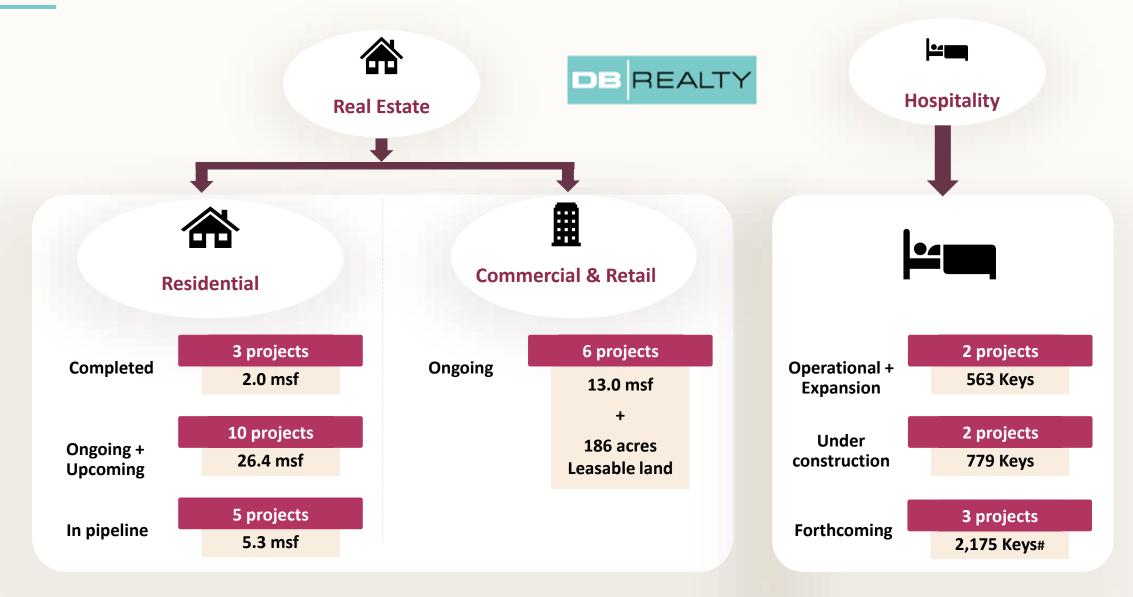
MD & CEO - Hospitality

30+ years experience

- ► IIM (A) certification in Strategy & Innovation & IHM (Hotel Management)
- ► Former CEO at Blackstone's India logistics platform, MD & CEO at Warburg Pincus' Hamstede Living
- ► Former MD & CEO Tata Group's Ginger Hotels, President & ED Lemon Tree Hotels.

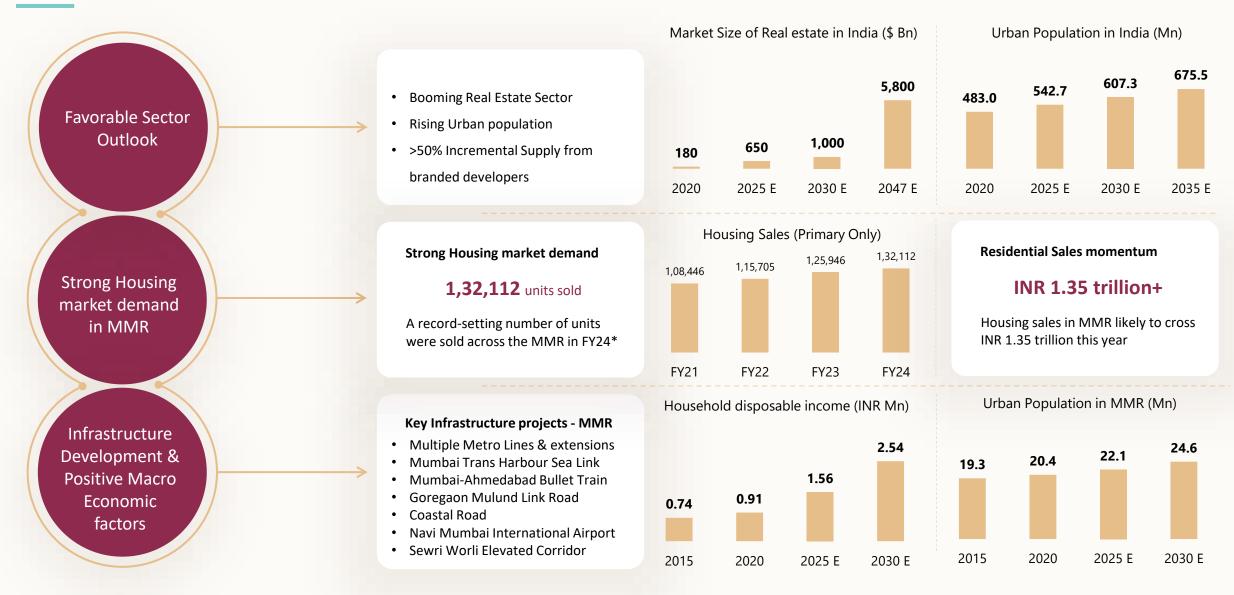


# Portfolio Summary





## Residential Housing Scenario – India & MMR



Mumbai's residential sales value projected to surpass INR 2.0 lakh crore in 2030 at a CAGR of ~6.8%.

## Well diversified presence across Mumbai



**DB** Ozone

☐ Sales Area: 2.5 msf ☐ GDV: Rs. 1,035+ cr



Ten BKC

☐ Sales Area: 1.5 msf ☐ GDV: Rs. 4,500+ cr



Godrej Avenue Eleven

☐ Sales Area: 0.7 msf☐ GDV: Rs. 3,000+ cr



**DB Hills** 

☐ Sales Area: 1.5 msf ☐ GDV: Rs. 1,000+ cr



Codename Bandra East

☐ Sales Area: 1.6 msf ☐ GDV: Rs. 9,500+ cr



**Codename BKC** 

☐ Sales Area: 3.9 msf☐ GDV: Rs. 11,400+ cr



Codename Malad West

☐ Sales Area: 1.2 msf☐ GDV: Rs. 2,600+ cr



Codename Malad East

☐ Sales Area: 7.8 msf☐ GDV: Rs. 7,000+ cr



# **Ongoing Residential Projects**

### Ongoing Residential Projects – Under Construction / OC / Finishing WIP stage

**Total Project's GDV** 

INR 5,500+ Cr

**VEL GDV share** 

INR 3,300+ Cr

**Total Saleable Area** 

4.0 msf

**Balance Revenue Potential** 

INR 1,600+ Cr

Project Name	Revenue Model (Share basis)	Status, Expected Completion (FY)	Project GDV (INR Cr)	Total Saleable Area (msf)	Value of Area Sold (INR Cr)	Amount received / Revenue Recognised (INR Cr)	Amount receivable / Bal Revenue Recognition (INR Cr)	Value of Area UnSold (INR Cr)	Revenue Potential (INR Cr)	VEL Economic Interest (%)	VEL GDV (INR Cr)	Revenue Potential VEL share (INR Cr)	Realisation* (INR)
DB Ozone (Dahisar)	Owned	OC awaited, 2026	1,035	2.5	954	927	27	80.99	108	100.0%	1,035	108	INR 4,518
Ten BKC	Area	Finishing WIP, 2026	4,544	1.5	2,752	1,792	960	1,792	2,752	50.0%	2,272	1,495	INR 26,571
Tot	al Ongoing Proje	ects	5,579	4.0	3,706	2,719	987	1,873	2,860		3,307	1,603	-

<sup>\*</sup>Project wise Realisation on per sq.ft basis RERA Carpet area

# **Upcoming Residential Projects**

### **Upcoming Residential Projects – Land Title Acquisition / Planning & Design stage**

**Total Project's GDV** 

**VEL Revenue Potential** 

INR 46,700+ Cr

22.4+ msf

**Total Saleable Area** 

INR 15,600 Cr

Project Name	Revenue Model (Share basis)	Total Saleable Area (msf)	Total Project GDV (INR Cr)	VEL Economic Interest (%)	Revenue Potential (VEL share) (INR Cr)	Status, Expected / Completion (FY)
DB Hills (Goregaon)	Profit Share	1.5		33.3%	190	UC / 2027
Codename Malad West	Revenue + Fixed Area	1.2	2,600	-	470	Initial Stage , 2027
Codename Bandra East	Revenue + Fixed Area	1.6	9,500	20% + 0.27 mn sqft	1,600	Transit camp UC / 2028
Codename Malad East	P&L	7.8	7,000	75.0%	4,000	Design stage / 2028
Godrej Avenue Eleven (Mahalakshmi)	Profit Share	1.4	-	50.0%	50	UC / 2029
Codename BKC	Revenue + Hotel	3.9	11,400	10% + Hotel	1,290	Planning stage / 2030
Codename Worli	Revenue	5.0	16,000	50%	8,000	Planning stage / 2030
Total Upcoming Pr	ojects	22.4	46,500		15,600	

# Future Projects in pipeline

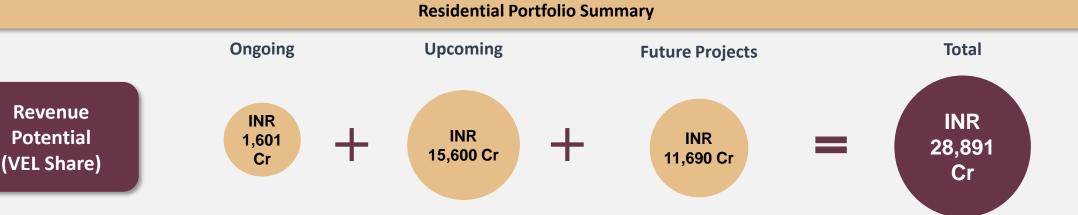
**GDV** (Sales Potential)

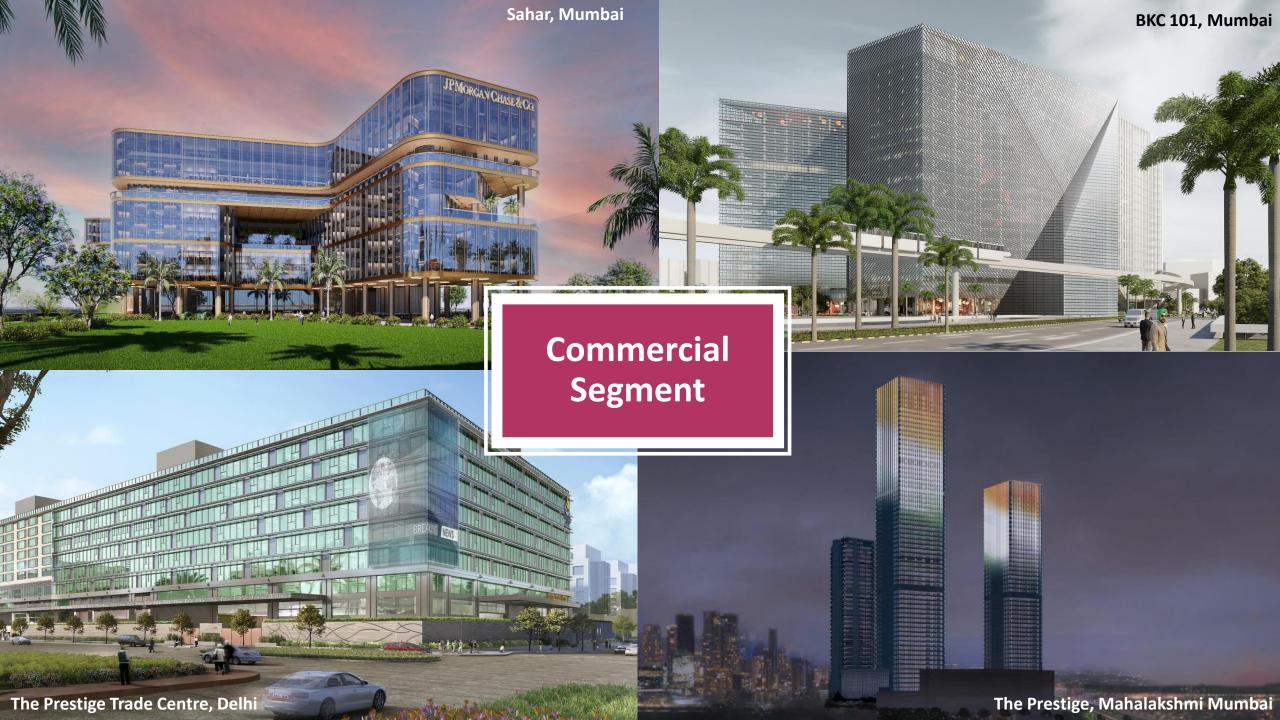
INR 11,600+ Cr

**Total Saleable Area** 

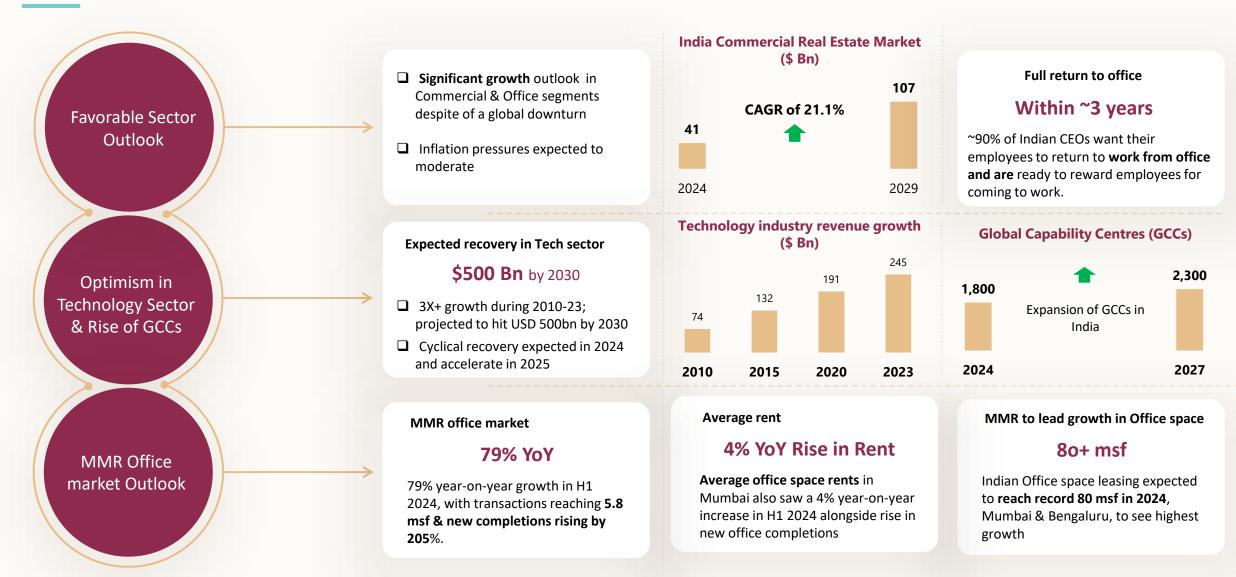
5.3 msf

Project Name	Location	Total Saleable Area (msf)	GDV (Sales Potential) (INR Cr)	VEL Economic Interest (%)	Expected Start Year (FY)
DB Park	Mumbai Central, Mumbai	1.4	4,500	100.0%	2026
DB Views	Saat Rasta, Mumbai	2.1	5,700	100.0%	2026
DB Central	Mumbai Central, Mumbai	0.5	750	100.0%	2027
Ozone New	Dahisar, Mumbai	1.1	700	100.0%	2026
Codename Goregaon	Goregaon, Mumbai	0.2	40	Fixed Area	2027
Total Projects in Pipeline		5.3	11,690		





## Key Industry metrics – Commercial segment



Favourable Commercial & office market outlook with MMR region expected to see maximum growth

# Marquee Commercial projects



Prestige Trade Centre
Delhi

☐ Leasable Area: 0.6 msf☐ Potential Annuity: Rs. 160 cr



**The Prestige**Mahalakshmi, Mumbai

☐ Leasable Area: 4.3 msf☐ Potential Annuity: Rs.600 cr



Forum Mall Worli, Mumbai

□ Leasable Area: 2.0 msf□ Potential Annuity: Rs.700 cr



Casting Yard
Mira Road, Mumbai

☐ Leasable Area: 186.0 acres☐ Potential Annuity: Rs.248 cr



BKC 101 BKC, Mumbai

☐ Leasable Area: 4.8 msf☐ Potential Annuity: Rs400 cr



**Codename Sahar** Sahar, Mumbai

☐ Leasable Area: 1.3 msf☐ Potential Annuity: Rs.250 cr

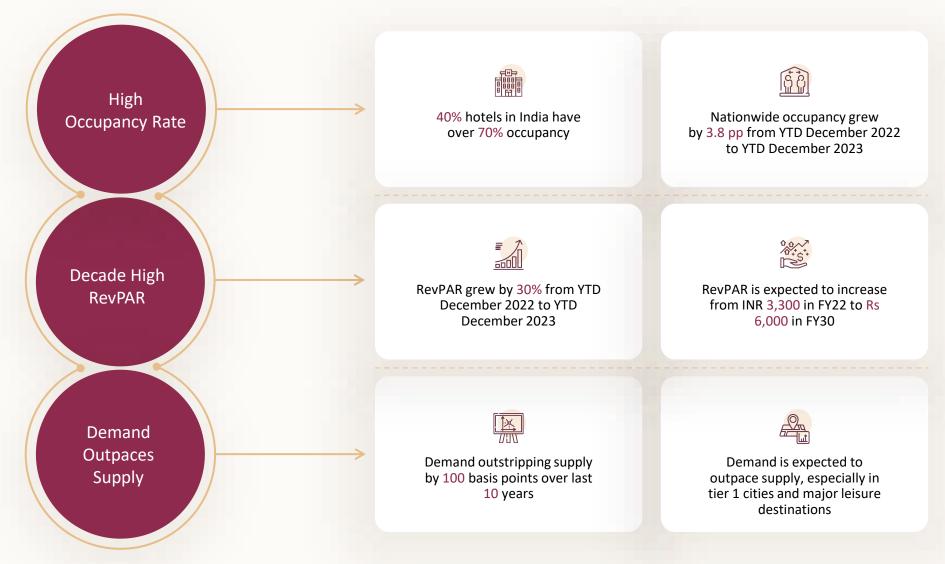


## Commercial Projects Summary

**Projects Total Annuity Revenue Potential Annuity Revenue Potential - Valor Total Leasable Area** 6 INR 2,358 Cr INR 1,790 Cr 13.0 msf + 186 acres **Under Construction Projects Annuity** Expected **Annuity Revenue Total Leasable VEL Economic** Revenue Location **Revenue Stream / Model** Completion **Potential VEL Project Name Project Status** Interest (%) Area (msf) **Potential** share (INR Cr) (FY) (INR Cr) **Prestige Trade Centre** Delhi **Revenue Share** Under construction 2026 0.6 160 50.00% 80 Fixed Area of 0.75 msf **BKC**, Bandra Under construction 100.00% **BKC 101** 2028 4.8 400 400 **Prestige Tower** Mahalaxmi. Mumbai Fixed Area of 1.1 msf 2029 Under construction 4.3 600 100.00% 600 **Total Under Construction (A)** 1,160 1,080 9.7 **Forthcoming Projects Annuity** Annuity **Expected Total Leasable VEL Economic** Revenue Revenue **Project Name** Location **Revenue Stream / Model Project Status** Completion **Potential VEL** Area (msf) **Potential** Interest (%) (FY) (INR Cr) share (INR Cr) Forum Mall at Jijamata nagar Worli, Mumbai Revenue Share Site vacation in process 2030 2 700 50.00% 350 Sahar, Mumbai **Revenue Share** Vacant Site 2027 1.3 50.00% Sahar 250 120 **Mira Road Casting Yard** Own (Leasable Land) Backfilling in process 2025 Mira Road 186 248 100.00% 240 3.3 msf + 186 acres **Total Forthcoming (B)** 1,198 710 leasabe land 13.0 msf + 186 **Total Commercial (A + B)** 2,358 1,790 acres

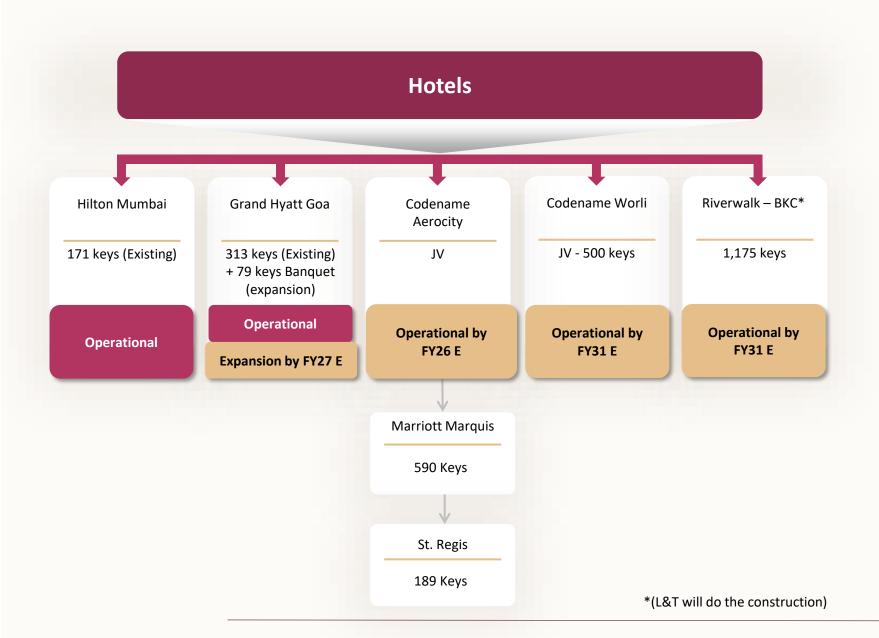


## India's Thriving Hospitality Industry



Market size of \$25 billion in FY24, to grow at ~5% to \$31 billion by FY29

## Transforming opportunities into long-term assets and value





# **Marquee Hospitality Projects**



#### **Hilton International**

A Debt-free asset 24 years of operational excellence

171 premium rooms, with 10,000 sqft conference & events space

Project Type - Own



### **Grand Hyatt**

27 acres of prime Beach-facing freehold land 13 years of operational excellence

313 + 79 potential Keys

Project Type - Own



## Marriott Marquis & St. Regis

Largest integrated hospitality development in India

779 Keys + Commercial Space of 6.1+ msf + Conference facility of 2 lakh sq.ft.

Project Type - JV



### **Codename Worli**

17 acres of prime land

500 Keys with ancillary facilities incl Members Club

Project Type - JV



### Riverwalk – BKC

20 acres of prime land located opposite the New Mumbai High Court

1,175 Keys with 200,000 Sq.ft. Conference Facility

Project Type - JV



#### **Service Apartments - Jijamata Nagar**

200 apartments spread over 2+ msf

Project Type - JV

# Hospitality Projects Summary – Operational & Upcoming

**Operational Projects** 

2

**Annuity Gross Revenue (FY25E)** 

~INR 390 Cr

EBITDA (FY25 E)

~INR 172 Cr

Project Name	Location	Revenue Share	No. of Keys (Current)	No. of Keys (Upcoming)	FY25-E Annuity Gross Revenue VEL Share (INR Cr)	FY25-E EBITDA VEL Share (INR Cr)	Current Occupancy	Current Status
Hilton International	Mumbai	100%	171	-	90.0	40.0	90%	Fully operational
Grand Hyatt	Goa	100%	313	79 E	300.0	132.0	74%	Expansion WIP, Potential +79 Keys
Total			484	79 E	390.0	172.0		

**Under Construction Projects** 

**Incremental Stabilized Annuity Gross Revenue (FY29E)** 

**Incremental EBITDA (FY29 E)** 

2

~INR 450 Cr

~INR 194 Cr

Project Name	Location	Revenue Share	No. of Keys (Upcoming)	FY29-E Stabilised Annuity Gross Revenue VEL Share (INR Cr)	FY29-E Stabilised EBITDA VEL Share (INR Cr)	Current Status
Marriott Marquis	New Delhi	Dovonuo	770	450.0	100.0	Fynastad launch FV26
St. Regis	New Delhi	Revenue	779	450.0	190.0	Expected launch FY26
Total			858	450.0	190.0	

# **Hospitality Projects Summary - Forthcoming**

**Upcoming Projects** 

**Potential Keys** 

**Incremental Stabilized Annuity Gross Revenue** 

**Incremental EBITDA (FY35 E)** 

3

1,875

~INR 1,160 Cr

~INR 545 Cr

Project Name	Location	Revenue Share	No. of Keys (Forthcoming)	Expected Stabilised Annuity Revenue Potential (INR Cr)	Current Status
Codename Worli	Mumbai	Revenue Share	500	340.0	Expected Launch - Q1 FY31
Service Apartments Jijamata Nagar	Mumbai	Revenue Share	200	200.0	Expected Launch - Q1 FY31
Riverwalk – BKC	Mumbai	Revenue Share	1,175	620.0	Project completion - Q2 FY30
Total			1,875	1,160.0*	



The Riverwalk, BKC, Mumbai



Hilton, Andheri, Mumbai

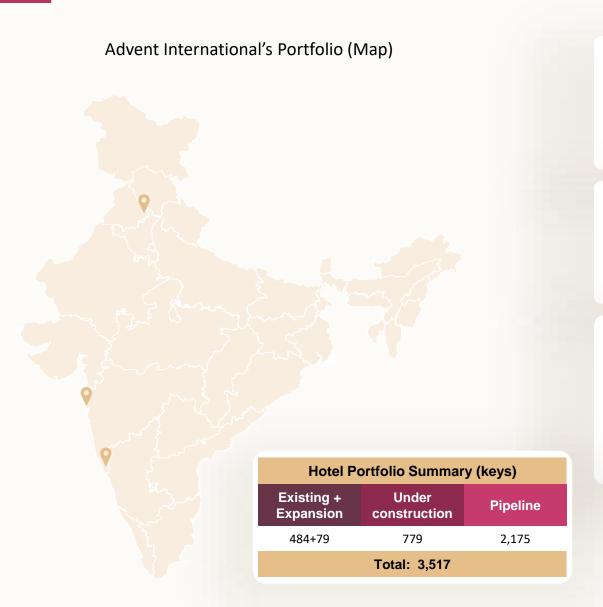


Codename Worli, Mumbai



Aerocity, Delhi

# Targeting 3,517 keys in Mumbai, Delhi, and Goa by FY31



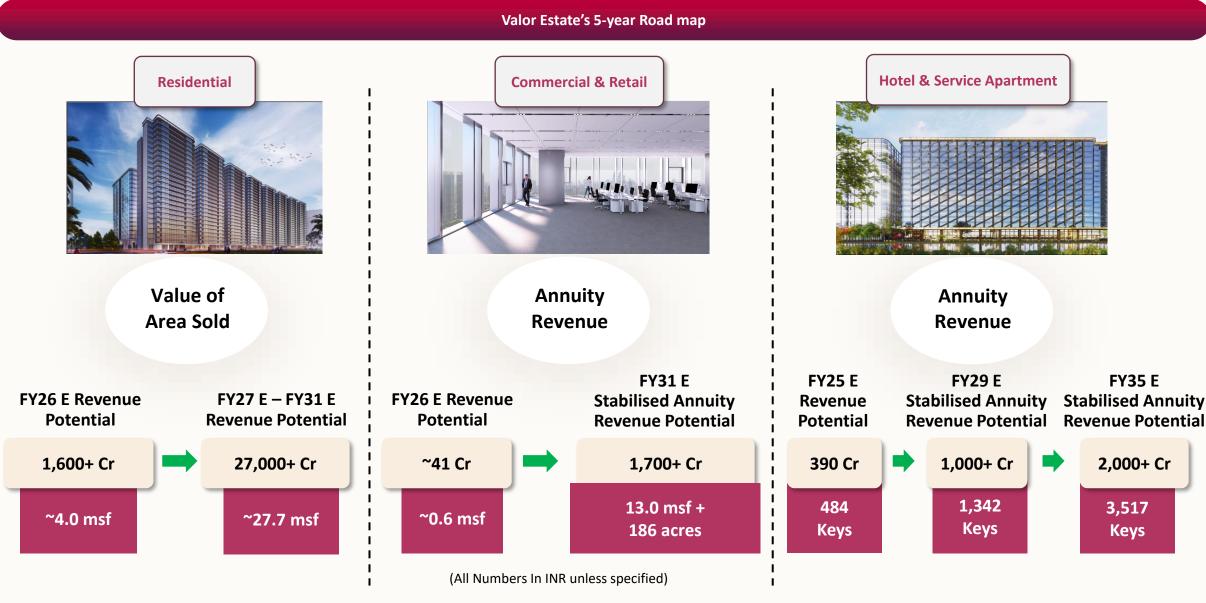
		Existing Portfolio		
No.	Hotel	Segment	Keys	Expansion
1	Hilton Mumbai	Upper Upscale	171	-
2	Grand Hyatt Goa	Luxury	313	79 keys + additional meeting space

Under Construction							
No.	Hotel	Segment	Opening year	Keys			
1	Marriott Marquis	Upper Upscale	FY26	590			
2	St. Regis	Luxury	FY26	189			

	Pipeline							
No.	Hotel	Locatio n	Status	Opening year	Keys			
1	Service Apartments Jijamata Nagar	Worli	Land Clearing	FY31	200			
2	Codename Worli	Worli	Land Clearing	FY31	500			
3	Riverwalk – BKC	ВКС	Land Clearing	FY31	1,175			



# VEL's 5 to 7 Years Trajectory: Charting the Course for Growth



# Well-positioned to become a leading MMR developer

**Total Land Area** 

513+ acres

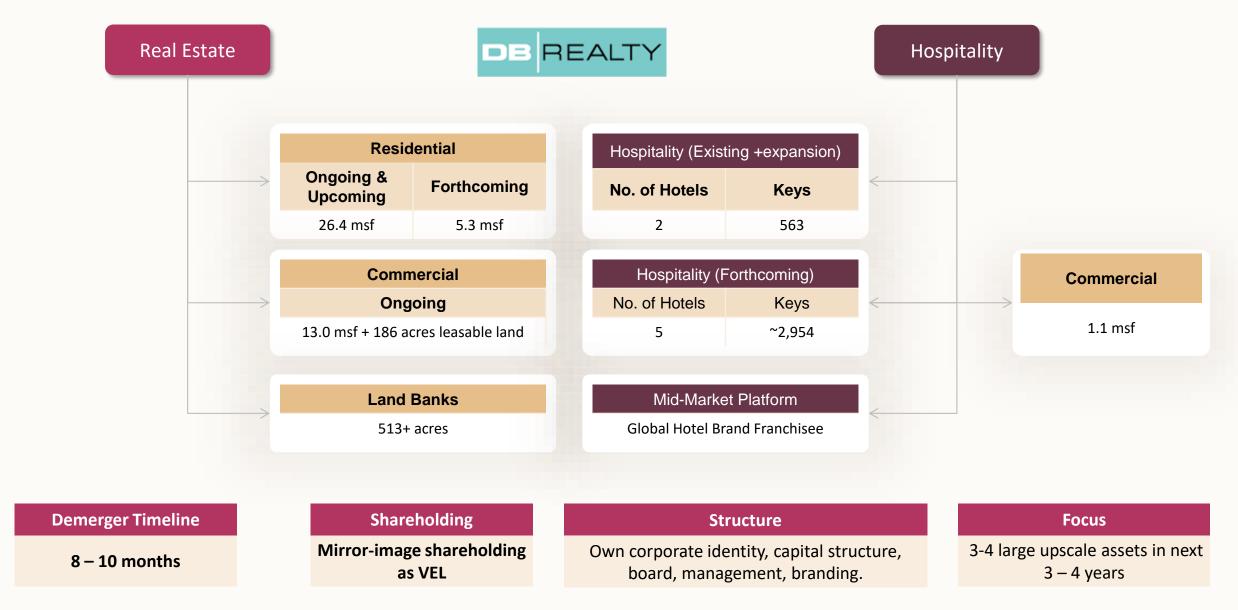
VEL owns one of the largest developable land banks in MMR. Expertise in identifying potential growth zones with ~267 acres of owned and paid-up land parcels. VEL intends to utilize the vast available land bank of the Group for development by way of JDA, etc and drive future growth. (Sample)

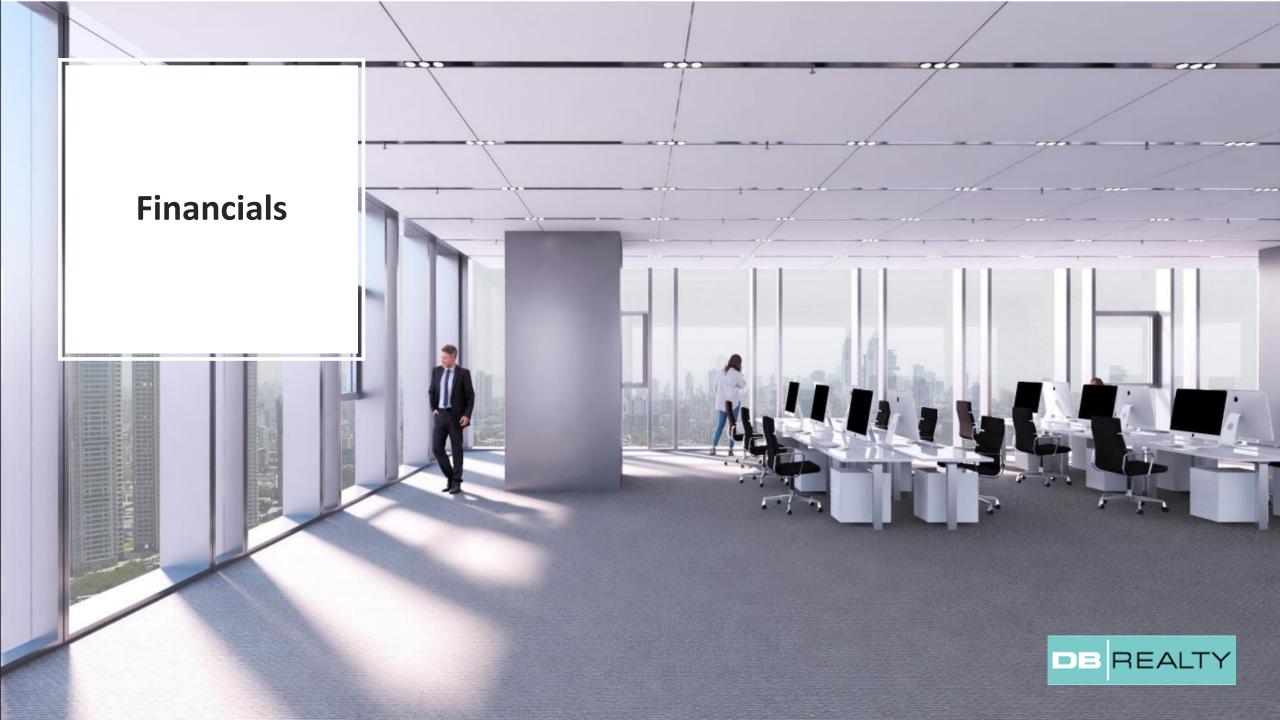
Location	DB Share	Land Area (Acres)	Proposed Development	Estimated Timeline* for development & commencement
Mira Road	100%	247.1	Integrated Township	2030#
Chandivali	33.33% P&L share in Economic Interest	5.8	Residential	2026
Malad (West)	100%	5.4	Residential	2025
Jacob Circle	50% P&L share in Economic Interest	2.5	PAP Project	2025
Bandra (East)	100%	1.9	Society Redevelopment	2025
Churchgate	100%	0.3	Existing Commercial Structure	2025
Cuffe Parade	100%	0.3	Development Rights on an existing Commercial Structure	2025
Lonavala	100%	250.0	Integrated Township	2026
Total		513.3		

<sup>#</sup> Given on Leave & License till completion of Coastal Road

<sup>\*</sup>Based on current business plans subject to change on account of market dynamics & other factors

## Strategic Demerger of Hospitality business





## Q2 FY25 Business Highlights

## **Financial Updates**

### (INR crores unless stated)

Particulars	Q2 FY25	Q2 FY24	Q1 FY25
Revenue from Operations	79.1	68.0	79.5
EBITDA	(147.4)	967.1	27.3
PBT	(167.5)	940.8	(16.9)
PAT	(111.2)	893.7	(13.2)
EPS (INR)	(2.1)	23.0	(0.3)

**Note**: The above results include a one-time exception provisioning of INR 205,O crores. Before such one-time provisioning, the Company made a profit before tax of INR 37.2 crores instead of a loss of Rs 167.5 crores.

## **Business Updates**

### MCGM Contract of INR 7,200 crores

VEL secures contract from MCGM to construct 13,347 tenements on prime land parcel situated at Malad East with an expected GDV of up to INR 7,000 crores in next 5 years

## **Development rights sold for INR 262 crore**

Development rights of plot survey no. 92 sold to Prestige Estate Ltd for INR 262 crore, with proceeds used to redeem INR 235 crore high-cost NCDS

## Low Debt to equity ratio at 0.23: 1

VEL has the one of the lowest Debt-Equity ratio in the Real estate sector at 0.23: 1 (including hospitality loans at 0.34:1)

## Hospitality demerger: Draft scheme approved by NSE and BSE

Hospitality demerger underway, draft scheme approved by NSE and BSE and now being processed by SEBI

